

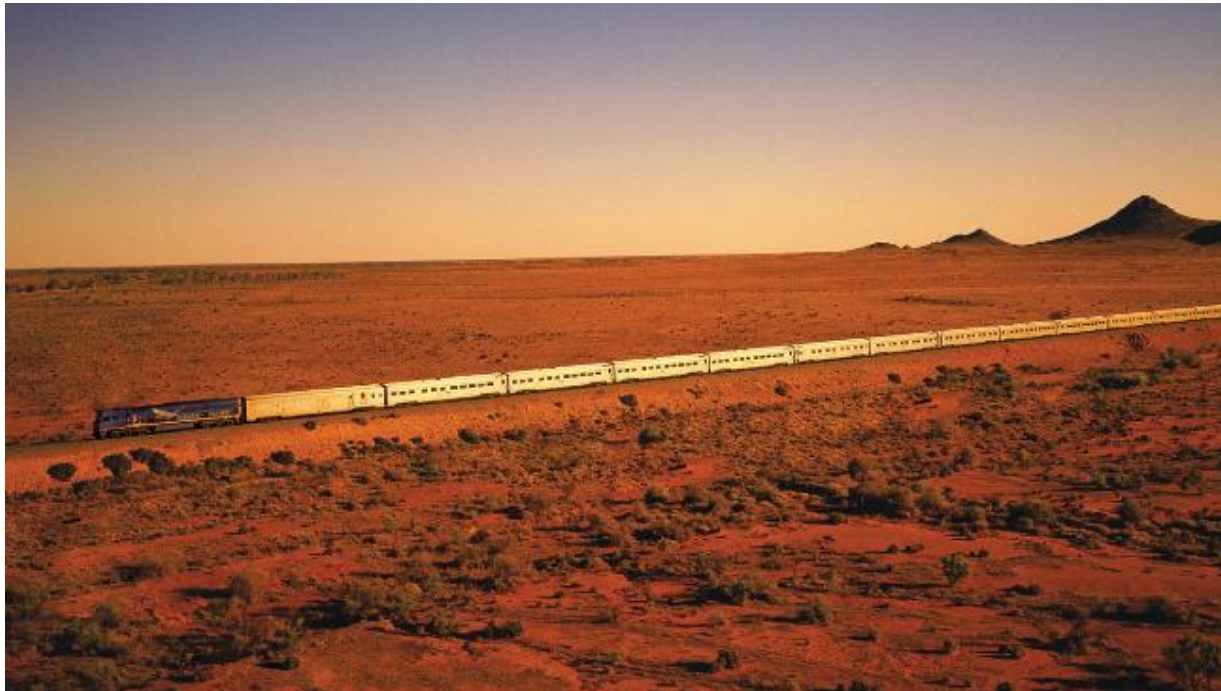
Rail Safety 2014



Reflections on a year of ONRSR – Rob Andrews

Overview

- Safety Regulation prior to ONRSR
- The journey of ONRSR so far
- The journey ahead
- The lessons learned and achievements
- The vision for Australian Rail Safety



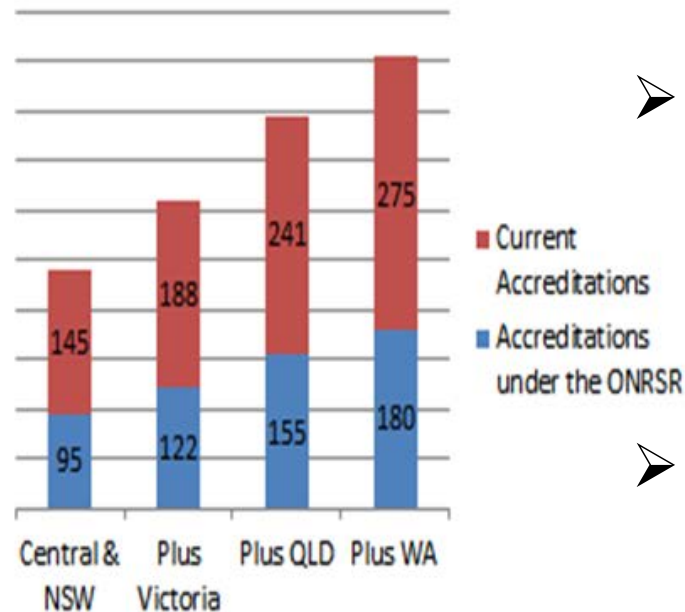
Safety regulation prior to ONRSR

- 7 State Regulatory Bodies
- Rail Safety Regulators Panel
- Some good collective decisions
- Some inconsistent approaches taken
- Petition that Standards harmonisation was difficult
- Multiple accreditations for operators – different conditions
- Burden of multiple Regulators
- Recognition that a National Regulatory Office was needed.
- Preparatory work for ONRSR led by State Governments
- RSNL (SA) Drafted

The Journey of ONRSR so far



- Law enacted in SA, NSW, TAS, NT - January 2013
- 145 Accreditations now 95 Accredited operators
- 110 Staff in 4 locations
- Stakeholder Forums – CEO Industry, National and Branch Operations, Union and RISSB
- Over 100 national Policy, Processes and Procedures
 - Regulatory Approach,
 - Safety Improvement Policy,
 - C&E Policy
- NOC – improving efficiency



The journey ahead

- Transition of remaining States - Crucial
- Continue cultural change and driving consistency
- Deliver Corporate Plan
 - Targeted Compliance and enforcement
 - Safety Improvement initiatives
 - D&A Review
 - Cost recovery review
 - Fatigue management review
 - Working with RISSB on Standards development
 - Supporting SISAR and SRM Development
 - Etc

The journey ahead

- Priority Compliance and Enforcement Areas
 - LX's
 - Safe systems of work
 - RRVs
 - Major Projects
 - Underground safety
 - Track worker safety

- Safety Improvement initiatives
 - RRV
 - HF integration
 - Fatigue management
 - SMS maturity

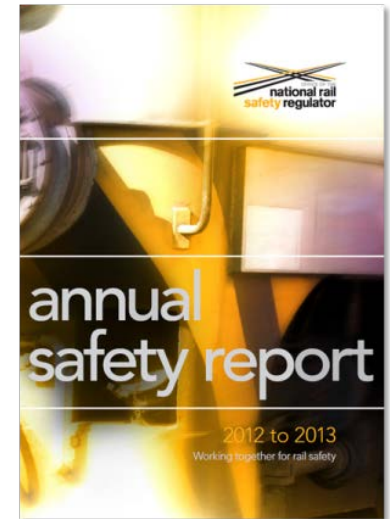


Lessons learned

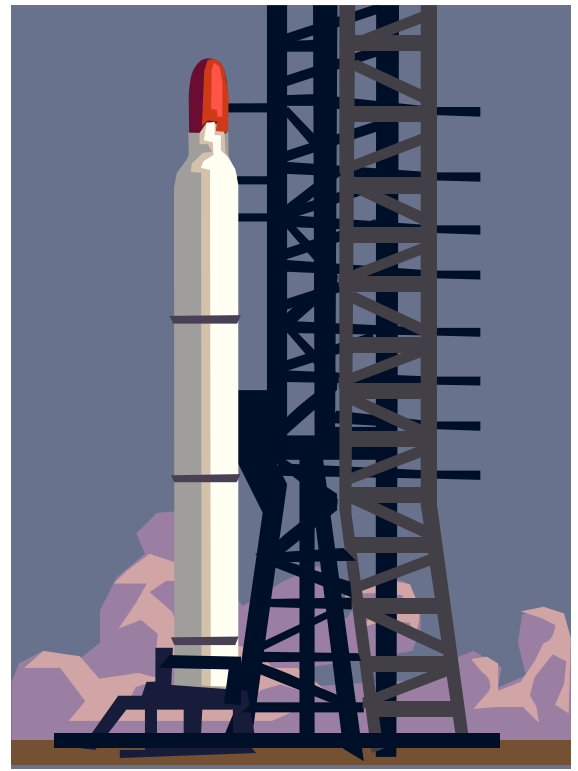
- Difficult for Project to anticipate Regulators needs
- IT Systems always take longer than you think
- Change Management is a long process
- Service Level Agreements are difficult to get right
- Data quality poor

Achievements

- Corporate Plan
- Annual report
- Annual Safety Report
- Fees Regulation
- Consolidation of Registrations and Accreditations
- Team largely built
- Excellent relationship and support from industry
- Vision established



Vision for Australian rail safety.....



Vision for Australian rail safety.....

I know, I saw it right away too.... No safety glasses or hearing protection!!!



Vision for Australian Rail Safety

➤ Regulator

- C&E and Safety Improvement
- Velvet glove and iron fist
- Consistent contextual regulation



➤ Industry

- Live up to co-regulatory regime – Approach under development
- Industry Standards should be:
 - All inclusive -Driven nationally
 - Be risk based
 - Clear on what represents good practice
- National risk profile(s) must be generated
 - Appropriate risk model and data collected & analysed.

The prize sought by industry for harmonisation needs to be worked